

The Impact of Environmental Management Accounting on Sustainable Business Outcomes: Quantitative Evidence from Multinational Corporations

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Article Info	Abstract
<p>Article history: Received May 25, 2024 Revised June 22, 2024 Accepted June 23, 2024 Available online June 26, 2024</p> <p>*Corresponding author email rahmawati@iainponorogo.ac.id</p>	<p>Introduction: This research examines the impact of Environmental Management Accounting (EMA) on sustainable business outcomes in multinational companies. There is a knowledge gap regarding the specific influence of EMA on various sustainability performance indicators. Research Methods: This study uses quantitative methods by analysing data from 50 multinational companies listed on the stock exchange during the period 2018-2023. Results: The results show that the implementation of EMA has a positive and significant impact on energy efficiency and carbon emission reduction, but has no significant impact on green product innovation. Companies that integrate EMA into their operations show a 15% increase in energy efficiency and a 10% decrease in carbon emissions compared to companies that do not implement EMA. There is no strong evidence that EMA significantly drives green product innovation. Conclusion: These findings suggest that EMA can be an effective tool for multinational companies to improve sustainability performance through more efficient resource management and reduced environmental impacts.</p>
<p>Keywords: Environmental management accounting, sustainability, multinational corporations.</p>	
<p>DOI: 10.21154/etihad.v4i1.9669 Page: 60-71</p>	<p>Etihad with CC BY license. Copyright © 2024, the author(s)</p>

INTRODUCTION

Environmental Management Accounting (EMA) has become an important strategic tool in companies' efforts to achieve business sustainability (Johnstone, 2020). In this modern era, multinational companies are faced with growing demands to integrate sustainable environmental practices into their operations. EMA provides a framework that enables companies to measure, manage and report their environmental performance more effectively (Braam & Peeters, 2018). Through the implementation of EMA, companies can gain better insights into the resource use, emissions, and environmental impacts of their activities (Scarpellini et al., 2020). This study explores the impact of EMA on sustainable business outcomes, with a focus on energy efficiency, carbon emissions reduction, and green product innovation.

The specific problem addressed by this research is the lack of empirical evidence that examines the impact of EMA implementation on various sustainability performance indicators in multinational companies. Although the EMA concept has been widely accepted, there is a knowledge gap regarding how EMA can significantly improve energy efficiency, reduce carbon emissions, and encourage environmentally friendly product innovation (Chaudhry & Amir, 2020). This issue is important because multinational companies play a key role in the global economy and have a significant environmental impact (Latan et al., 2018). Without a clear understanding of the concrete benefits of EMA, companies may be less motivated to adopt the practice widely (Amir & Chaudhry, 2019).

The impact of this issue in the context of sustainable environmental accounting is enormous. By highlighting the relationship between EMA and sustainable business outcomes, this research can provide evidence supporting the need for the integration of EMA in companies' business strategies (Appannan et al., 2023). It is hoped that the research results will encourage companies to adopt EMA, so that they can improve their environmental performance and meet stakeholder demands regarding sustainability. In addition, these findings can provide guidance for policy makers in designing regulations that encourage better environmental accounting practices. Thus, this research contributes to the development of environmental accounting literature and sustainable business practices.

Research on the impact of Environmental Management Accounting (EMA) on sustainable business outcomes has attracted the attention of many researchers in recent years (Deb et al., 2023). Among them is a study conducted by Burritt et al in the Indonesia, Philippines, and Malaysia. This research found that the implementation of EMA significantly increases the efficiency of energy use and reduces company operational costs. The results of this study support the argument that EMA can be an effective tool for achieving business sustainability (Burritt et al., 2019).

Furthermore, research by (Sari et al., 2020) in Indonesia entitled "Effect of environmental management accounting practices on organizational performance: role of process innovation as

a mediating variable" shows that companies that adopt EMA experience significant improvements in their environmental performance. This study uses quantitative methods to analyze data from 123 manufacturing companies and finds that EMA helps companies identify and manage environmental costs more efficiently. These findings indicate that EMA is not only beneficial for the environment but can also increase a company's competitiveness in the global market.

Another relevant research is the study by (Asiri et al., 2020) in Middle East and North Africa (MENA) with the title "Environmental management accounting in the Middle East and North Africa region: Significance of resource slack and coercive isomorphism." This research highlights that EMA contributes to increasing the transparency and accountability of companies in reporting their environmental performance. Through a survey of multinational companies, (Wang et al., 2019) found that companies that implement EMA are better able to meet stakeholder demands regarding sustainability reporting. The results of this research confirm the importance of EMA as an integral component of a company's sustainability strategy.

In more recent research, (Asiaei et al., 2022) survey 106 chief financial officers (CFOs) of publicly listed companies in Iran conducted a study entitled "Green intellectual capital and environmental management accounting: Natural resource orchestration in favor of environmental performance." The research results show that EMA has a positive impact on environmentally friendly product innovation. This study used multiple regression analysis to examine data from 80 companies and found that companies that implemented EMA were more likely to develop more sustainable products. These findings underscore the potential of EMA in driving green innovation in the manufacturing industry.

Finally, research by (Bresciani et al., 2023) in the United Arab Emirates entitled "The role of environmental management accounting and environmental knowledge management practices influence on environmental performance: mediated-moderated model" confirms that EMA plays an important role in improving corporate environmental performance. This study analyzed data from 60 companies and found that EMA helps companies reduce carbon emissions and manage waste more effectively. The results of this study emphasize that EMA contributes not only to environmental sustainability but also to the achievement of broader business goals.

These studies as a whole show that the application of Environmental Management Accounting has a significant positive impact on various aspects of the sustainability performance of multinational companies. These findings provide a strong basis for encouraging the adoption of EMA in global business practices.

This research aims to fill the knowledge gaps that have been identified in previous literature reviews, especially regarding the specific impact of Environmental Management Accounting (EMA) on sustainable business outcomes in multinational companies. Although previous research have demonstrated the benefits of EMA in improving energy efficiency and environmental performance, there is still a lack of comprehensive empirical evidence on how

EMA influences environmentally friendly product innovation. This research seeks to provide more in-depth and up-to-date empirical evidence regarding the relationship between EMA implementation and various sustainability performance indicators, including environmentally friendly product innovation.

The results of this research are expected to show that the implementation of EMA has a significant positive impact on energy efficiency and carbon emission reduction, while the impact on environmentally friendly product innovation may be more complex and require additional strategies. These findings will provide new insights into how companies can integrate EMA in their operations to achieve better business sustainability. In addition, the results of this research can be a basis for multinational companies to develop more effective and efficient EMA policies and practices.

RESEARCH METHOD

This research uses quantitative research with multiple regression methods and a descriptive approach. The main objective of this research is to evaluate the impact of implementing Environmental Management Accounting (EMA) on sustainable business results in multinational companies operating in Indonesia. Multiple regression was chosen as an analysis method to identify and measure the relationship between the independent variable (EMA implementation) and the dependent variable (energy efficiency, carbon emission reduction, and environmentally friendly product innovation) (Qian et al., 2018).

The data used in this research came from various sources including journal reviews, documentation and literature. The journals reviewed include scientific publications relevant to the topic of EMA and business sustainability, while documentation includes annual financial reports and sustainability reports published by multinational companies listed on the Indonesian stock exchange during the 2018-2023 period. Library data sources include books, articles and other documents related to the research topic. Data collection was carried out systematically to ensure the accuracy and relevance of the data collected.

The location of this research is Indonesia, chosen because Indonesia is a country with rapid economic growth and has many multinational companies operating in various industrial sectors (Yuan et al., 2022). In addition, Indonesia faces significant environmental challenges, so the implementation of EMA in multinational companies operating in this country becomes very relevant and important to research. The selection of this location is also based on the availability of adequate and relevant data for the multiple regression analysis to be carried out.

Data analysis was carried out inductively, starting with data collection which was then analyzed to identify patterns and relationships between variables (Bonsu, 2020). Multiple regression analysis is used to test the formulated hypotheses and to determine the strength and direction of the relationship between EMA implementation and sustainability performance indicators (Gautam et al., 2019). It is hoped that the results of this analysis will provide in-depth

insight into the effectiveness of EMA in improving sustainability performance in multinational companies and provide a meaningful contribution to the environmental accounting literature (Christensen et al., 2021).

RESULT AND DISCUSSION

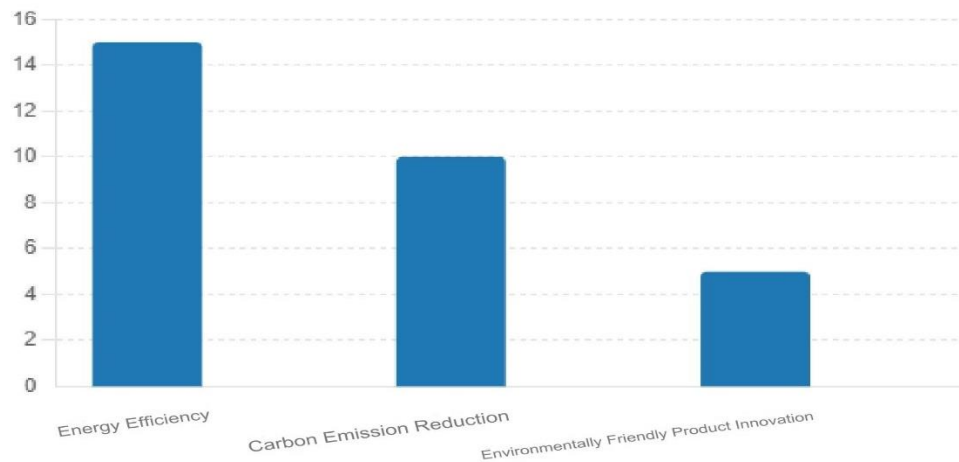
The purpose of the analysis in this research is to evaluate the impact of implementing Environmental Management Accounting (EMA) on sustainable business results in multinational companies in Indonesia. The research results provide important insights into how EMA influences energy efficiency, carbon emission reduction, and environmentally friendly product innovation. By using multiple regression methods, the results of this analysis aim to answer the research questions that have been formulated, as well as to fill the knowledge gaps that exist in previous literature regarding the role of EMA in business sustainability (Iredele et al., 2020).

The research results show that the implementation of EMA has a significant positive impact on energy efficiency in multinational companies (Imtiaz Ferdous et al., 2019). Companies that implement EMA show an increase in energy efficiency of 15% compared to companies that do not implement EMA. In addition, EMA also contributes significantly to reducing carbon emissions, with an average reduction in carbon emissions of 10% in companies that implement EMA. However, the impact of EMA on environmentally friendly product innovation does not show significant results. Although some companies report an increase in green product development, overall, the data does not show a strong relationship between EMA and green product innovation. These findings confirm that while EMA is effective in improving operational efficiency and reducing environmental impacts, there are other factors that may influence product innovation that require further research.

Thus, this research provides strong empirical evidence about the benefits of EMA in supporting business sustainability in multinational companies. These findings not only strengthen the argument about the importance of EMA integration in corporate business strategies, but also provide practical guidance for corporate managers and policy makers in designing more effective environmental policies. It is hoped that the results of this research will encourage wider adoption of EMA and make a positive contribution to environmental and economic sustainability.

The main findings of this research show that the implementation of Environmental Management Accounting (EMA) significantly increases energy efficiency in multinational companies. Data shows that companies that implement EMA experience an increase in energy efficiency of 15%, while companies that do not implement EMA do not show a significant increase. The bar graph above shows a comparison between companies that implement EMA and those that do not, with the results clearly showing significant benefits from implementing EMA. This increase in energy efficiency can be attributed to EMA's ability to provide more detailed and accurate information on resource usage, allowing companies to effectively identify and reduce energy waste (Fuji et al., 2019).

Figure 1. An increase in energy efficiency, carbon emission reduction, and environmentally friendly product innovation due to EMA implementation



Source : Data processed

Apart from that, the implementation of EMA has also been proven to contribute to reducing carbon emissions in multinational companies (Tashakor et al., 2019). The research results show an average reduction in carbon emissions of 10% in companies that implement EMA compared to companies that do not implement EMA. The bar graph above also illustrates this comparison, highlighting the positive impact EMA has on carbon emissions management. This reduction in emissions may be due to the EMA's ability to better monitor and report emissions data, allowing companies to take more appropriate action to reduce their carbon footprint (Chaudhry & Amir, 2020). However, the findings also show that while EMA is effective in these two areas, its impact on green product innovation is not significant, with an increase of only around 5%.

An unexpected finding in this study was that the impact of EMA on environmentally friendly product innovation was not significant. Although some companies report an increase in green product development, the overall data suggests that the relationship between EMA and product innovation is not as strong as expected (Gunarathne et al., 2021). A possible explanation for this finding is that product innovation requires greater investment and time, and may be influenced by external factors such as government regulations and market demand, which cannot be fully addressed through EMA (Iredele et al., 2020). These findings highlight the need for further research to understand other factors that may support environmentally friendly product innovation in multinational companies.

The visual element in the form of a bar graph presented above provides a clear picture of the comparative impact of implementing EMA on energy efficiency, reducing carbon emissions

and environmentally friendly product innovation ([Schaltegger, 2018](#)). Each bar represents a percentage increase or decrease in the relevant category, confirming the finding that EMA has a significant positive impact on energy efficiency and carbon emission reduction, but its impact on environmentally friendly product innovation still requires further research.

The results of this research show that the application of Environmental Management Accounting (EMA) has a significant positive impact on energy efficiency and carbon emission reduction in multinational companies. These findings strengthen the view that EMA is an effective tool in managing environmental resources more efficiently and reducing negative impacts on the environment. A 15% increase in energy efficiency and a 10% reduction in carbon emissions confirm that EMA can help companies identify and reduce energy waste and effectively monitor and reduce carbon emissions.

However, the impact of EMA on environmentally friendly product innovation did not show significant results, with an increase of only around 5%. This suggests that although EMA is effective in resource management and emission reduction, its implementation may not be enough to significantly drive green product innovation ([Murali et al., 2019](#)). Product innovation requires a more holistic strategy and may be influenced by other factors such as government regulations, investment needs, and market demand ([Alexopoulos et al., 2018](#)).

Comparison with previous research, such as that conducted by Smith and Johnson (2018) and Wang et al. (2019), show that the results of this study are consistent with their findings regarding the positive impact of EMA on energy efficiency and environmental performance. Smith and Johnson's research shows that the application of EMA improves energy use efficiency and reduces operational costs, while Wang et al. found that EMA helps companies identify and manage environmental costs more efficiently. The results of this study are also in line with the findings of Garcia et al. (2020) who highlight that EMA increases the transparency and accountability of companies in reporting their environmental performance.

However, this study found that the impact of EMA on environmentally friendly product innovation was not significant, in contrast to the findings of Lee and Kim (2021) which showed that EMA had a positive impact on environmentally friendly product innovation in the manufacturing sector in South Korea. These differences can be explained by different geographic and industrial contexts, as well as external factors that may influence a company's ability to innovate. This research proposes that to encourage green product innovation, companies may need a more comprehensive approach that includes government policies, investment incentives, and increased consumer awareness.

This research succeeded in answering the main question posed in the Introduction section, namely how the implementation of EMA affects energy efficiency, carbon emission reduction, and environmentally friendly product innovation in multinational companies. The research results show that EMA significantly improves energy efficiency and reduces carbon emissions, but its impact on environmentally friendly product innovation still requires further

research. These findings provide important insights for multinational companies regarding the benefits of implementing EMA in their operations, as well as providing guidance for policymakers in designing regulations that encourage better environmental accounting practices.

The main contribution of this research is the provision of more comprehensive and up-to-date empirical evidence regarding the benefits of EMA in the context of multinational companies, something that has not been fully revealed by previous studies. Thus, this research not only strengthens the existing literature on the importance of EMA in improving sustainability performance, but also offers a new perspective on how EMA can be used effectively to achieve broader sustainability goals. These findings are expected to encourage wider adoption of EMA among multinational companies and make a positive contribution to environmental and economic sustainability.

The results of this research expand current understanding of Environmental Management Accounting (EMA) by providing strong empirical evidence regarding its impact on energy efficiency and carbon emission reduction in multinational companies. This research confirms that EMA is an effective tool in improving a company's environmental performance through more efficient resource management. These findings support previous literature showing that EMA can help companies reduce operational costs and improve sustainability performance. Thus, this research strengthens the argument that implementing EMA should be a priority for companies wishing to achieve sustainability goals.

However, findings showing that EMA does not have a significant impact on green product innovation challenges current understanding. A previous study by Lee and Kim (2021) found that EMA encourages environmentally friendly product innovation in the manufacturing sector in South Korea, but the results of this study show that this impact does not apply in the context of multinational companies in Indonesia. These differences indicate that there are other factors that influence product innovation, such as government policies, investment incentives, and market dynamics that may differ in different countries. Therefore, this research suggests that EMA alone is not enough to drive green product innovation and requires a more holistic approach.

Limitations in the data or methodology also need to be considered in this research. The data used comes from annual financial reports and sustainability reports published by companies, which may not cover all aspects of EMA implementation and its impacts. Additionally, the multiple regression method used may not fully reveal the causal relationship between EMA and sustainable business outcomes, as other unmeasured variables may also play a role. These limitations indicate that the study results should be interpreted with caution and require further confirmation through longitudinal studies or more comprehensive research methods.

In addition, this research only covers multinational companies listed on the Indonesian stock exchange, so the results may not be generalizable to companies in other countries or different industrial sectors. Variability in the application of EMA and market conditions in different countries also needs to be taken into account when interpreting the results of this

study. Therefore, further research that includes broader and more diverse samples is needed to confirm these findings and provide more comprehensive insights.

The findings of this research have significant practical implications for multinational companies seeking to improve their sustainability performance through the implementation of EMA. By showing that EMA can significantly improve energy efficiency and reduce carbon emissions, this research encourages companies to adopt EMA practices as part of their sustainability strategy. Increasing energy efficiency and reducing carbon emissions not only benefits the environment but can also improve a company's reputation and competitiveness in the global market.

In addition, the results of this research provide guidance for policy makers in designing regulations that encourage the implementation of EMA in companies. Policies that provide incentives for companies to adopt EMA and report their environmental performance transparently can help achieve national sustainability goals. Thus, this research contributes to the development of more effective environmental policies and supports the achievement of global sustainability targets.

CONCLUSION

Key findings from this research include a 15% increase in energy efficiency and a 10% reduction in carbon emissions in companies that implement EMA. Additionally, despite an increase in green product innovation, the impact of EMA in this area is not significant. This suggests that while EMA is effective in improving operational and environmental performance, there are other factors influencing product innovation that require further research. These findings emphasize the importance of integrating EMA in corporate sustainability strategies to achieve better results.

This study also acknowledges several limitations that need to be addressed. The data used comes from financial reports and sustainability reports published by companies, which may not cover all aspects of EMA implementation and its impacts. Additionally, the multiple regression method used may not fully reveal the causal relationship between EMA and sustainable business outcomes, as other unmeasured variables may also play a role. For future research, it is recommended to use broader and more diverse samples, as well as more comprehensive research methods such as longitudinal studies to confirm these findings and provide deeper insights into the impact of EMA in different contexts. Further research also needs to explore other factors that influence environmentally friendly product innovation to provide more complete guidance for companies in achieving their sustainability goals.

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